



Dear John Carroll Faculty and Staff:

The University Strategic Planning Group was convened last year with the charge of developing, managing, and assessing a strategic plan that will help define and shape the type of institution we aspire to be over the coming years.

Many members of the John Carroll community have been involved in this planning process, whether by serving on the committee, assisting in SWOT analyses conducted within our divisions, or attending the community forum this past May and participating in the round-table discussions. I am grateful for the work being done by everyone on this plan and for all the feedback shared over the last few months.

We have gathered suggestions, feedback, and more into a new draft of the plan, *John Carroll University's Strategic Vision 2015-2020*, which has been posted on the [USPG website](#).

I encourage you to review the current draft of the strategic plan and share your comments by using this [online survey](#).

Various members of the University Strategic Planning Group will continue our work through the summer and into the fall. We will be collecting both qualitative and quantitative data to allow us to set a baseline and assess where we are with our process. The work will allow us to add yearly initiatives, metrics, and vision to all our goals and objectives. We also have begun to discuss how the budgeting process will be in sync with our identified strategic priorities.

Our goal is to present the strategic plan to the Board of Directors in fall semester of this year. In order to accomplish this, further divisional meetings and campus gatherings will occur early in the fall semester to continue our inclusive work on this next phase of our planning process.

It is very exciting to see this plan come together—with many thanks for the extensive collaboration and engagement.

Sincerely,

Jeanne Colleran
Provost and Academic Vice President